VALUE REPORTING FOUNDATION

Sustainability Accounting Standards Board

ds Board Meetind

Public Standards Board Meeting

Wednesday, June 15, 2022







Standards Board Members

Jeffrey Hales, PhD

Chair Charles T. Zlatkovich Centennial Professor of Accounting The University of Texas at Austin

Verity Chegar

Co-Vice Chair Member of the Sustainable Investment and Stewardship Strategies team at the California State Teachers' Retirement System

Robert Hirth, Jr.

Co-Vice Chair Senior Managing Director, Protiviti Chairman Emeritus, Committee of Sponsoring Organizations of the Treadway Commission (COSO)

Kurt Kuehn Former CFO, UPS

Lloyd Kurtz, CFA

Senior Portfolio Manager, Head of Social Impact Investing, Wells Fargo Private Bank

Daniel L. Goelzer, JD Retired Partner, Baker & McKenzie LLP

Elizabeth Seeger Managing Director, Sustainable Investing, KKR

Marc Siegel

Partner, EY Former FASB Board Member

Susanne Stormer

Partner, Head of Sustainability, PwC Denmark

Stephanie Tang, JD Senior Counsel, Benchling

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Mark Vaessen

Partner, Head of Department of Professional Practice, KPMG

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Agenda

Time	Session	Session Leader	Session Objective
10am EDT / 14:00 UTC 12:50pm EDT / 17:50 UTC	Welcome, Meeting Overview & Organization Updates	Jeff Hales, Bryan Esterly, Janine Guillot, Taylor Reed	 Welcome & meeting overview IFRS & Value Reporting Foundation organization updates Standard-Setting Agenda Overview
	<u>Content</u> <u>Governance in</u> <u>Internet Media &</u> <u>Services Industry</u>	Sam Wallace	Overview of proposed changes to the standard(s) and basis for conclusion
	Plastics Risks and Opportunities	Tory Yoshida	Overview of proposed changes to the standard(s) and basis for conclusion
	Alternative Products in Food & Beverage	Devon Bonney, Keertana Anandraj	Overview of proposed changes to the standard(s) and basis for conclusion
	Renewable Energy in Electric Utilities & Power Generators	Will Meister	Overview of consultation findings and initial recommendations for proposed changes to the standard
	Concluding Remarks	Jeff Hales, Alan Beller, Robert Herz, Emmanuel Faber, Sue Lloyd	Concluding remarks
pm EDT / 9:00 UTC	Adjourn Meeting	1	1

VALUE REPORTING FOUNDATION

ISSB Update & Future of SASB Standards

ard Meeting

15 June 2022

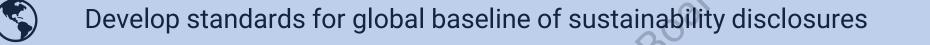
Janine Guillot | CEO of the Value Reporting Foundation







ISSB: formed in response to demand from investors and businesses to simplify the global sustainability disclosure landscape



Focus on meeting the information needs of investors

Will enable companies to provide comprehensive sustainability information for the global capital markets



Building blocks approach: facilitate the addition of requirements that are jurisdiction-specific or aimed at a broader group of stakeholders

ard Meeting **ISSB composition** 55 Majority 14 board **Diversity in** Geographical full-time balance members expertise and experience une

ISSB Initial appointments





Emmanuel Faber Chair

Sue Lloyd Vice-Chair Janine Guillot Special Advisor

Four additional appointments to the ISSB announced last week Neeti



Richard Barker

IUG



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Simplifying the disclosure landscape: the future of VRF resources



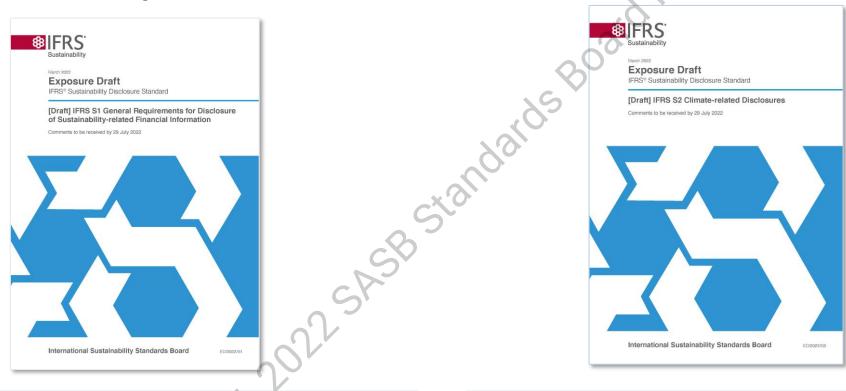
How ISSB will build on SASB Standards

Starting point	SASB Standards will serve as the starting point for the ISSB's industry-based requirements and the ISSB will assume responsibility for the evolution and enhancement of SASB's 77 industry-based Standards
Industry-based approach	ISSB will embed SASB's industry-based approach into its standard-setting process
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Inclusion in exposure drafts	SASB Standards play a key role in the General Requirements and Climate Exposure Drafts
Encourage use	The ISSB encourages companies and investors to support and use SASB Standards in this transition phase
Project continuity	Ongoing projects by the SASB will be transitioned to the ISSB
Internationalisation	Addressing the international applicability of SASB Standards is a priority for the ISSB

eting

SASB Standards have an essential role in the ISSB exposure drafts

General Requirements



SASB Standards are priority materials for disclosing information on all sustainability-related risks and opportunities

Includes climate-related industry-based requirements from **SASB Standards** (68 industry-based volumes within the ED)

Climate

The future is now

There are three concurrent public consultations and **market feedback will shape the future** – not only of the exposure drafts and other proposals, but also of future standard setting and interoperability.

DEADLINES







EFRAG exposure drafts of European Sustainability Reporting Standards

Even if you are entirely satisfied with the direction of travel, the ISSB needs to see support for its chosen approach in comment letters in order to continue down this path. Similarly, **jurisdictional efforts will be shaped by feedback** – including on how they are or could be compatible with international work (ie ISSB).

VALUE REPORTING FOUNDATION

Standard-Setting Agenda Overview

ard Meeting

15 June 2022

Taylor Reed | Associate Director of Research, SASB Standards







SASB Standards Board Releases Recommended Changes for three projects:

Content Governance in the Internet & Media Services Industry



Plastics Risks & Opportunities in the Chemicals Industry



Alternative Products in the Food & Beverage Sector



neetin0 **Project on SASB Governance Documents** SASB SASB RULES OF SASB CONCEPTUAL PROCEDURE **FRAMEWORK Exposure Draft Exposure Draft** SUSTAINABILITY ACCOUNTING STANDARDS BOARD (SASB) SUSTAINABILITY ACCOUNTING STANDARDS BOARD (SASB) August 2020 August 2020

Projects to inform ISSB Consultation on Agenda Priorities:



SASB Standards Internationalisation

Improving the international applicability of the SASB Standards is a **priority for the ISSB** and forms part of its initial work plan

Staff has developed a **structured approach** for executing this work and made **significant progress** already, as seen through industry-based requirements of the ISSB's Climate Exposure Draft

Key deliverable: **exposure drafts** with proposed changes that address international applicability across all 77 industry standards

VALUE REPORTING FOUNDATION

Content Governance in the Internet Media & Services Industry

Meeting

June 15, 2022

Sam Wallace | Analyst, Technology & Communications Sector Lead







Session Objectives

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Overview of Recommended Changes
 Questions for Further Engagement

Meeting

Content Governance in the Internet Media & Services Industry

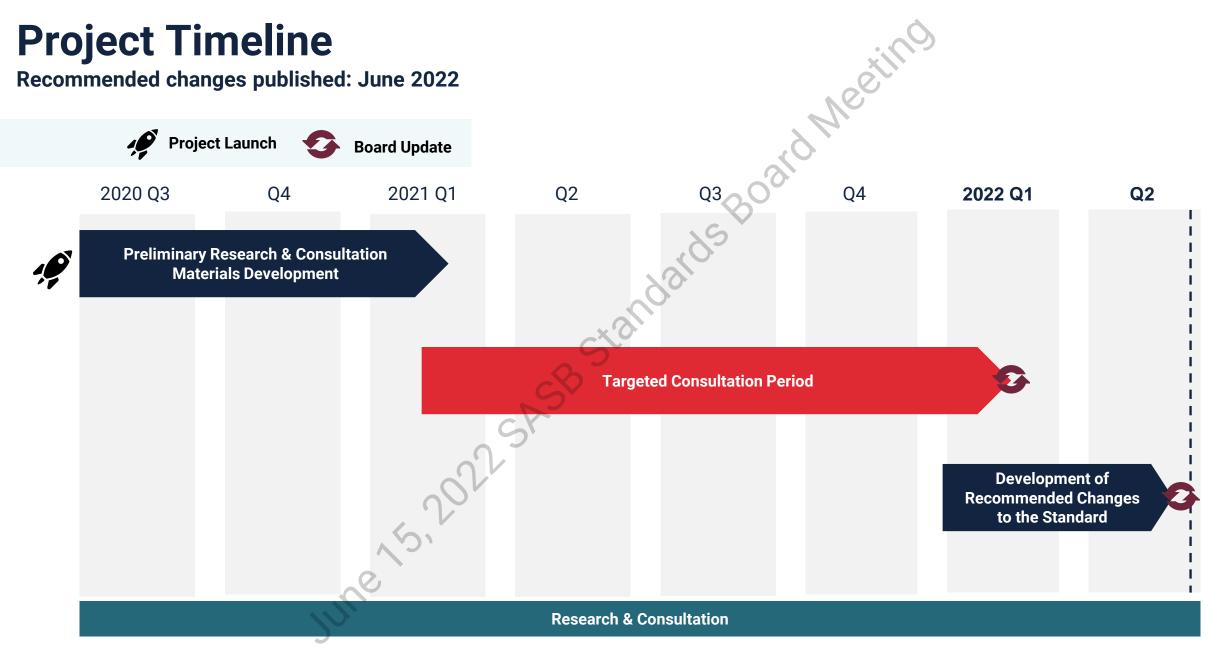
Standard-setting Project

Problem Statement

The risks around the dissemination and moderation of user-generated content are not fully accounted for by the Internet Media & Services (IM) Standard.

Project Objective

Evaluate expanding the scope of disclosure for companies that operate usergenerated content platforms and including new metrics to capture relevant risks and opportunities.



Une 15, 2 Overview of Recommended Changes

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Basis for Conclusion Summary



Evidence of ESG Impact

 Platforms can host and disseminate a wide range of illegal, harmful or undesirable usergenerated content and behavior Evidence of Financial Impact

- Direct costs of content governance activities
- Revenue impacts tied to brandsafety concerns of advertisers
- Regulatory risk

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Evidence of Investor Interest

- Frequent topic on earnings calls
- Large existing set of company expenses
- Investors note lack of transparency with how companies are understanding, investing into, and managing the problem
- Long-term challenges around the health of the platform community, its ability to attract and retain users, and company reputation and brand

Splitting Existing Topic

The Board recommends (1) creating a new disclosure topic with five new metrics and (2) relocating two current metrics

Existing topic: Data Privacy, Advertising Standards, & Freedom of Expression

Description of policies and practices relating to behavioral advertising and user privacy

Number of users whose information is used for secondary purposes

Total amount of monetary losses as a result of legal proceedings associated with user privacy

(1) Number of law enforcement requests for user information, (2) number of users whose information was requested, (3) percentage resulting in disclosure

New Topic: Content Governance & Freedom of Expression

5 new metrics

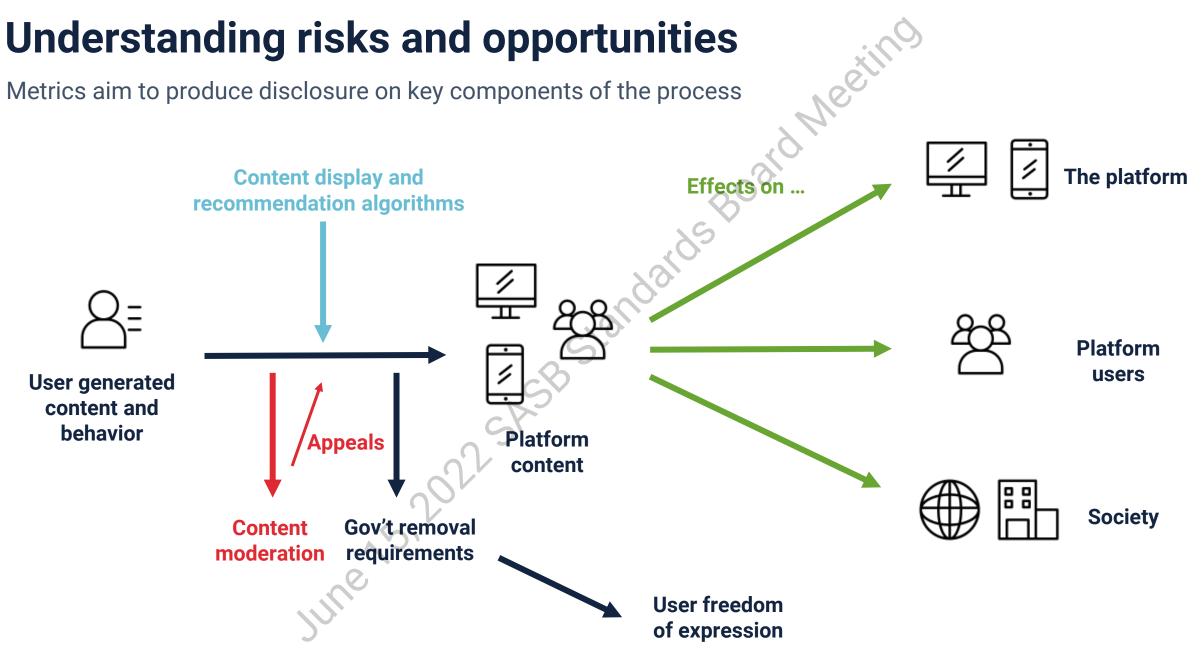
List of countries where core products or services are subject to government-required monitoring, blocking, content filtering, or censoring

Number of government requests to remove content, percentage compliance with requests.

Recommended New Metrics



DISCLOSURE TOPIC	ACCOUNTING METRIC	CATEGORY	UNIT OF MEASURE	REC. METRIC #
	Content moderation table: (1) number of content items removed, (2) percentage of removed content discovered proactively, (3) percentage of removed content appealed, (4) percentage of appealed content restored, (5) average user impressions of removed content	Quantitative	Number, percentage (%)	1
Content	Total amount spent on content governance	Quantitative	Reporting currency	2
Governance & Freedom of Expression	Description of approach to identification and management of significant content- and conduct-related risks	Discussion and Analysis	n/a	3
	Description of approach to content display and recommendations, and how these systems account for content- and conduct-related risks	Discussion and Analysis	n/a	4
	Description of approach to content moderation	Discussion and Analysis	n/a	5



Intent of Recommended Metric #1: Content Moderation Table

Metric Title	 Content moderation table: (1) number of content items removed, (2) percentage of removed content discovered proactively, (3) percentage of removed content appealed, (4) percentage of appealed content restored, (5) average user impressions of removed content
Purpose	 Provide quantitative data to supplement qualitative disclosures with a more granular understanding of platform risks and company actions
Background	 Provides quantitative insight into the mechanics of content moderation Each category of risk carries distinct challenges Backward-looking data helps understand issues over time Indicates the relevance and size of platform appeals process

Content Moderation Table

Importance of understanding risks and actions by harmful content category

Recommended disclosure format requirements

TC-IM-260a.1. The entity should disclose this information in the following table format:

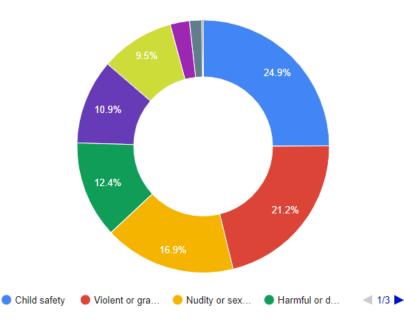
(a) Content category (entity- defined)	(b) Number of content items removed	(c) Percentage of removed content discovered proactively	(e) Percentage of removed content appealed	(f) Percentage of appealed content restored	(g) Average user impressions of removed content
E.g., terrorist and violent extremist content			52	SZZ	
E.g., harassment			le le		
		20			

Similarity with existing disclosure practices

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Videos removed, by removal reason



Jan 2022 – Mar 2022 🔻

Source: YouTube

Sub-metrics provide scale and context around platform risks and company actions

Proposed sub-metric	Rationale / concept to be measured
Content items removed	Provides a rough idea of the scale of the company's content removal efforts.
Percentage of removed content discovered proactively	Measures how much infringing content a company discovers using its own systems, as opposed to how much is flagged by users or other third parties.
Percentage of removed content appealed	Indicates whether companies have an appeals process, while also providing insight into the degree to which users are pushing back on the company's content moderation actions.
Percentage of appealed content restored	When paired with the number of appeals, may indicate the extent to which the company's initial removal decisions were inaccurate. A large percentage here could also indicate a robust appeals process.
Average user impressions of removed content	Measures how quickly platforms are able to remove offending content before it reaches users. This metric also helps put removal figures into context regarding the potential harm caused: without this metric, all removals are counted equally, regardless of whether a content item was viewed one time or 100 million times.

Intent of Recommended Metric #2: Total Amount Spent

Total amount spent on content governance **Metric Title** Provide an understanding of the overall size of company investments into content Purpose governance efforts. Strong investor interest in understanding overall scale of business investment; ۲ companies are spending lots of money with little transparency Likelihood that companies structure and oversee content governance efforts ulletBackground differently; these often involve cross-cutting efforts and multiple departments "Clean" currency figure allows for best comparability among platforms of varying types and sizes

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Intent of Recommended Metric #3: Identification of Risks

Metric Title	Description of approach to identification and management of significant content- and conduct-related risks
Purpose	Provide information regarding companies' identification of the most significant risks to people and communities associated with the use (and misuse) of their services
Background	 Significant risks vary depending on factors like platform format and size, types of content shared, and demographics of the user base Complexity of issues supports high-level disclosures on governance of risk, including identification and mitigation Identification of risks is critical as the sheer volume and diversity of content makes them difficult to police

Intent of Recommended Metric #4: Display and Recommendations

Metric Title	Description of approach to content display and recommendations, and how these systems account for content- and conduct-related risks
Purpose	Provide information regarding how companies determine what users see on their platforms, including how they design ranking and recommendation algorithms, and how these systems account for content- and conduct-related risks
Background	 In addition to removing harmful content, companies broadly shape the user experience through ranking and recommendation algorithms Algorithmic weighting has been blamed for social issues, such as "filter bubbles" and radicalization Risks and opportunities in how companies design algorithms and control what users see and experience

Intent of Recommended Metric #5: Content Moderation

Metric Title	Description of approach to content moderation
Purpose	Provide information around the set of activities associated with developing and enforcing the platform's content policies
Background	 Moderating content involves a complex set of processes around setting and enforcing policy, often on a global scale Companies utilize various enforcement mechanisms, including automated detection and filtering, in-house and outsourced labor, and volunteers Investors emphasized a need to better understand the how content policy is determined and updated, enforcement models, and governance

Questions for Further Engagement

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Questions for Further Engagement

Issues for additional input and market feedback



Do the quantitative metrics recommended in the **content moderation table** provide investors with decision-useful information, including the impact of moderation practices on freedom of expression?

Does a metric requesting the **total amount spent on content governance** provide a degree of comparability given the wide range of platform size and type?

Are the metrics reasonable for companies to disclose, and would they **help investors understand the risks and opportunities** related to content governance activities?

Board Discussion

dards Board Meeting Does the Board have any additional thoughts or comments on this project? ٠

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Contact

The entirety of the Recommend Changes is available to download via the project website.

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Content Governance in the Internet Media & Services Industry



Sam Wallace – Analyst (sam.wallace@thevrf.org)

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VALUE REPORTING FOUNDATION

Plastics Risks & Opportunities in the Chemicals Industry

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June 15, 2022

Tory Yoshida | Analyst







Session Objectives

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1) Overview of Recommended Changes

SASB

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2) Questions for Further Engagement

Plastics Risks & Opportunities in Chemicals Industry

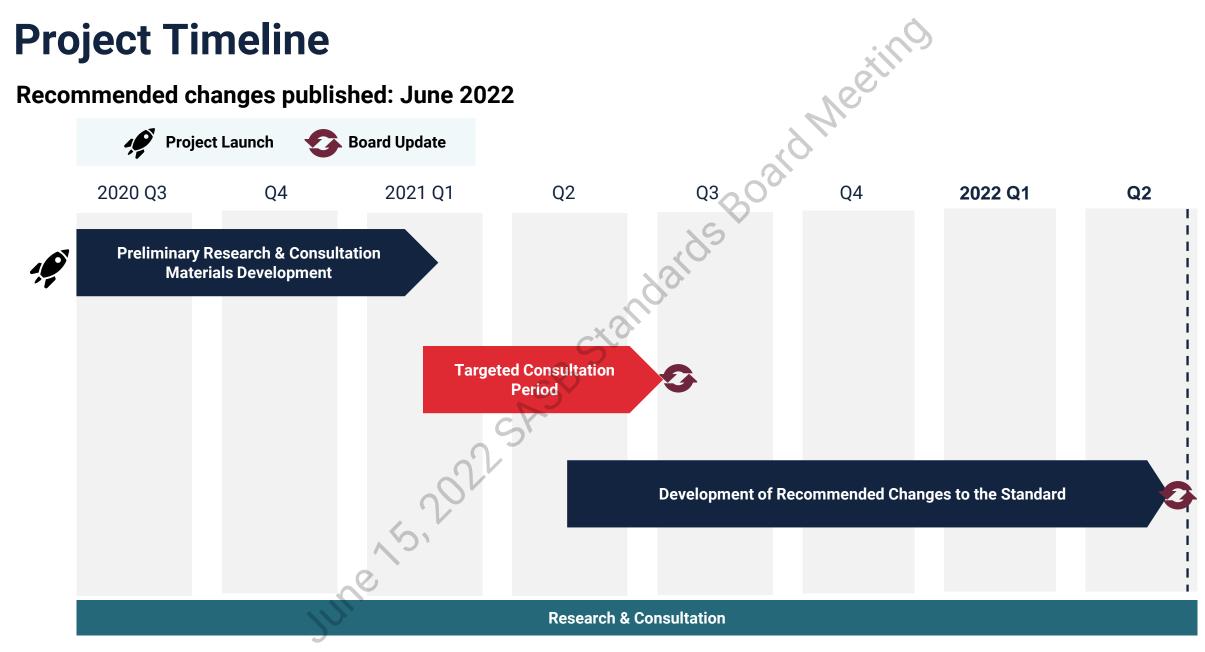
Standard-setting Project

Problem Statement

Intensifying focus on the externalities of plastics use has contributed to an escalating regulatory environment and shifting customer demand for packaging. Research and market consultation suggest that risks and opportunities are likely to be financial material for companies in the Chemicals industry, but are not fully captured in the industry standard.

Project Objective

Evaluate the addition of a disclosure topic and supporting metrics to reflect an issuer's ability to manage risks and identify opportunities associated with the changing landscape around single-use plastics.



Une 15, 2 Overview of Recommended Changes

SASB Standards Board Meeting

Basis for Conclusion Summary



Evidence of ESG Impact

• There are environmental impact concerns from single-use plastics such as marine waste and resource consumptions, etc.

Evidence of Financial Impact

- Revenue risks and opportunities associated with shifting demand
- Increased R&D and capital expenditures for developing alternative products
- Possible taxes, fees, and/or compliance costs associated with changing regulation with plastics



Evidence of Investor Interest

- Plastic-focused investment products
- Published research reports on investment risks and opportunities
- Evidence of some investment firms slowing investments in plastic packaging sector
- Investor input emphasized the need for more complete, consistent, and reliable information on this issue

Recommended Disclosure Topic: Management of Single-use Plastics

Plastics Products

Benefits

- Long useful lives
- Resource efficiency

Risks

 Environmental impact concerns (i.e., end of life disposal, resource consumption) External Pressure Regulatory Major movement by China, US, EU, and Canada

Social & Economic

 Companies and consumers' interest in lifecycle impact of plastic packaging is increasing

Chemical Companies Risks Declining demand Potential fees or taxes Regulatory risks

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Opportunities

- Generate new market opportunities
- Avoid risks of product obsolescence

Recommended Metrics



DISCLOSURE TOPIC	ACCOUNTING METRIC	CATEGORY	UNIT OF MEASURE	REC. METRIC
	Revenue from products sold for use in the manufacture of single-use plastics	Quantitative	Reporting currency	1
	Revenue associated with products that intend to reduce the environmental impacts associated with single-use plastics throughout the product lifecycle	Quantitative	Reporting currency	2
Management of Single-use Plastics	(1) Research and development expenditures and (2) capital expenditures associated with business activities that intend to reduce environmental impacts associated with single-use plastics throughout the product lifecycle	Quantitative	Reporting currency	3
	Percentage of total raw materials processed for use in the manufacture of inputs for single-use plastics products, by (1) virgin fossil fuel (hydrocarbon) content, (2) recycled content, and (3) renewable materials	Quantitative	Percentage	4
.7	Discussion of actual and potential environmental and social impacts from business activities intended to reduce the environmental impact of single-use plastics occurring at each key phase of the product lifecycle: production, transportation, use-phase, and end-of-life	Discussion and Analysis	n/a	5

	Metric Title	Revenue from products sold for use in the manufacture of single-use plastics
		AS B
		Xal
	Purpose	Provide quantitative data to assess corporate exposure to changes in demand for single-use plastics products
		Ch
0	Background	 Revenues are a key channel of financial impact and provides risk insight Companies that cannot meet changing market landscape could be at risk of lower volumes and lost market share Provides a fair representation of preparers' current situations

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lr	ntent of Rec	commended Metric #2
	Metric Title	Revenue associated with products that intend to reduce the environmental impacts associated with single-use plastics throughout the product lifecycle
	Purpose	Provide information on a company's ability to capitalize on potential opportunities such as developing solutions for mitigating environmental impacts of single-use plastics
10	Background	 Revenues are key channels for financial impact Companies that meet regulatory and demand environment have potential for higher revenue, market share, and price premium

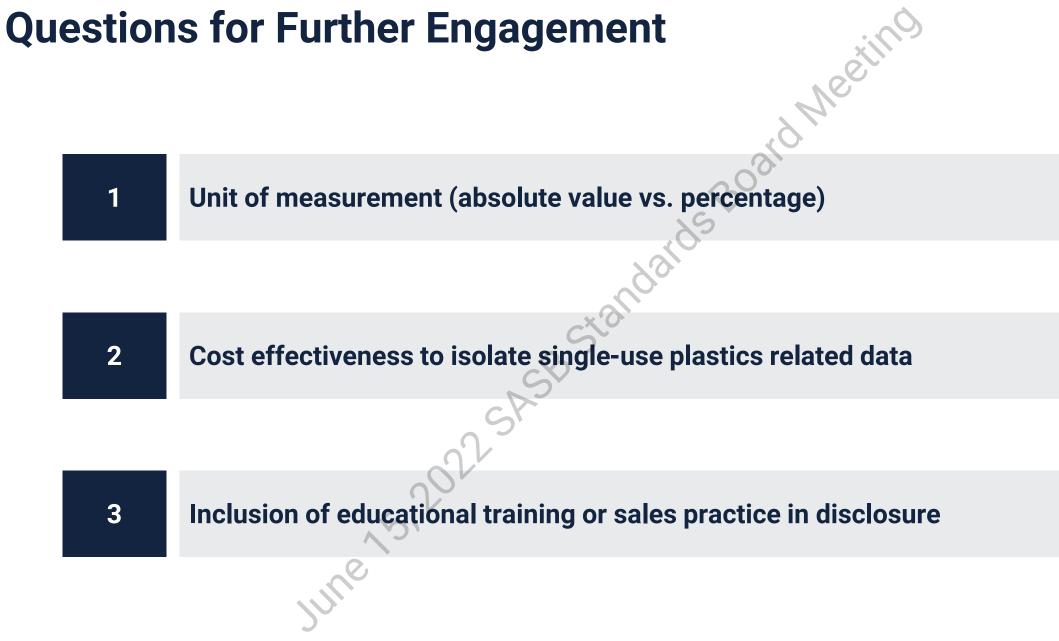
(1) Research and development expenditures and (2) capital expenditures associated with business activities that intend to reduce environmental impacts **Metric Title** associated with single-use plastics throughout the product lifecycle Provide information on company's commitment and strategy associated with Purpose environmental impacts associated with single-use plastics R&D and CapEx are key channels for financial impact ٠ Mentioned by UN PRI/Ellen MacArthur Foundation engagement guide notes Background ٠ Companies are already receiving inquiries to disclose such information

In	tent of Rec	commended Metric #4
	Metric Title	Percentage of total raw materials processed for use in the manufacture of inputs for single-use plastics products, by (1) virgin fossil fuel (hydrocarbon) content, (2) recycled content, and (3) renewable materials
	Purpose	Provide information on company's positioning to meet regulatory demands and address the shifting demand landscape for packaging products with fewer environmental impacts
51	Background	 Some government mandates incorporate certain levels of recycled plastic raw materials in plastic production Customers such as Coca-Cola and PepsiCo have pledged to use recycled materials for packaging Companies are investing in developing and incorporating alternative raw materials UN PRI/Ellen MacArthur Foundation engagement guide flags this as an area for possible engagement

ntent of Rec	commended Metric #5
Metric Title	Discussion of actual and potential environmental and social impacts from business activities intended to reduce the environmental impact of single-use plastics occurring at each key phase of the product lifecycle: production, transportation, use-phase, and end-of-life
Purpose	Provide information regarding companies' environmental impact mitigation activities associated with single-use plastics and the unintended environmental and social impacts from those activities
Background	 Investors seek clear, unbiased information to assess various alternatives to single-use plastics products based on concerns from unintended consequences Developments with plastics are evolving rapidly and additional qualitative disclosure will be decision useful

Questions for Further Engagement

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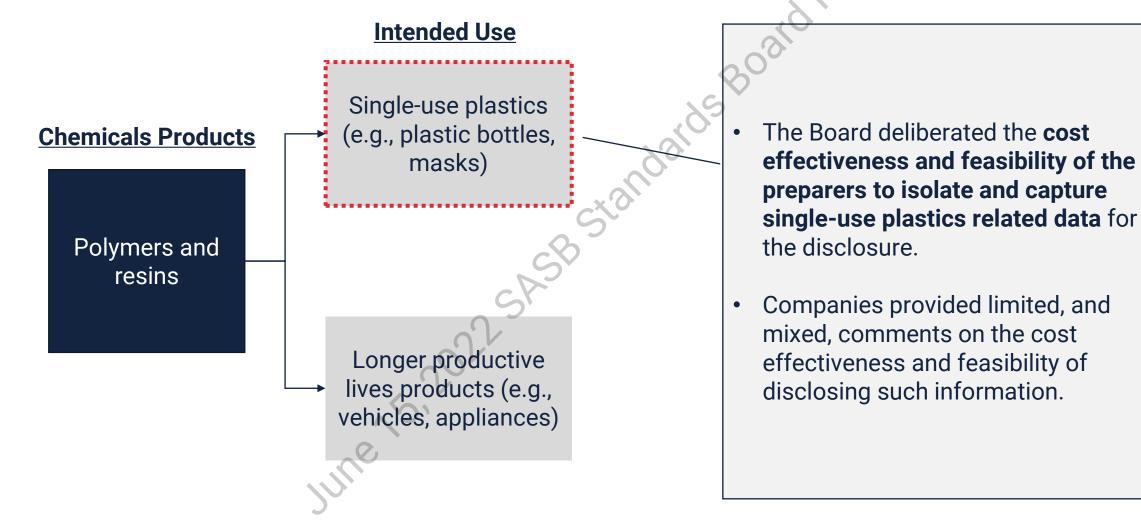
1) Unit of Measurement (Absolute Value vs. Percentage) rd Meeth

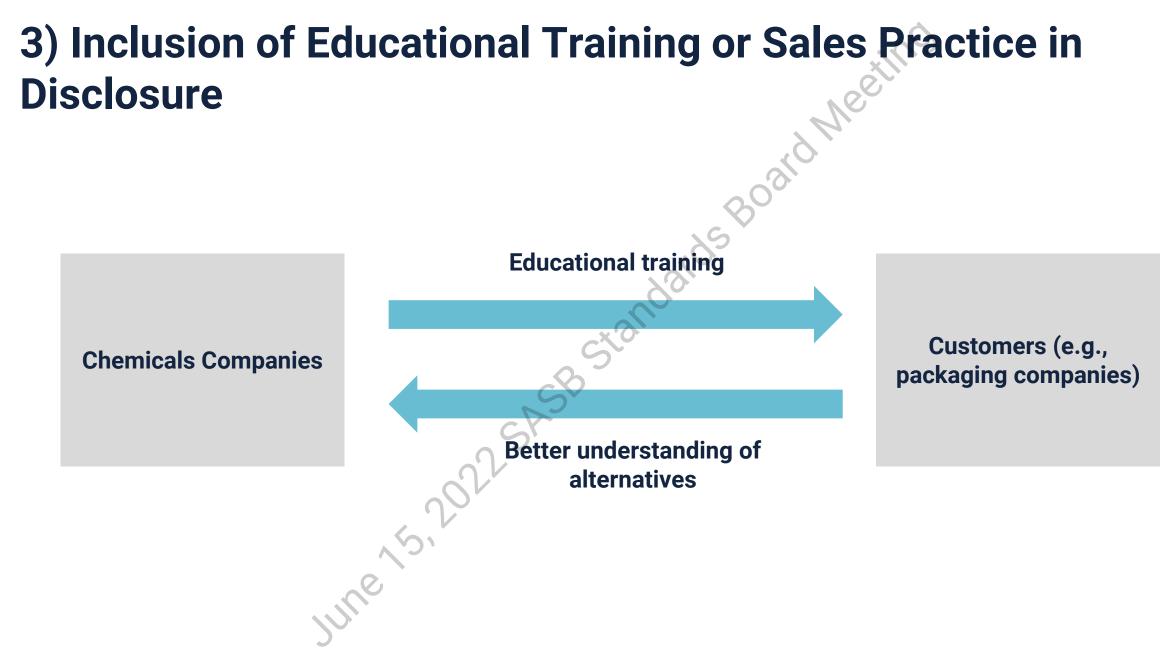
Comparison example for recommended metric #1

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Company Types	Single-Use Plastics Associated Revenue	Total Revenue	Percentage
Conglomerate with multi-industry business	1 billion	20 billion	5%
Company focused on single industry	10 million	20 million	50%

2) Cost Effectiveness to Isolate Single-use Plastics Related Data



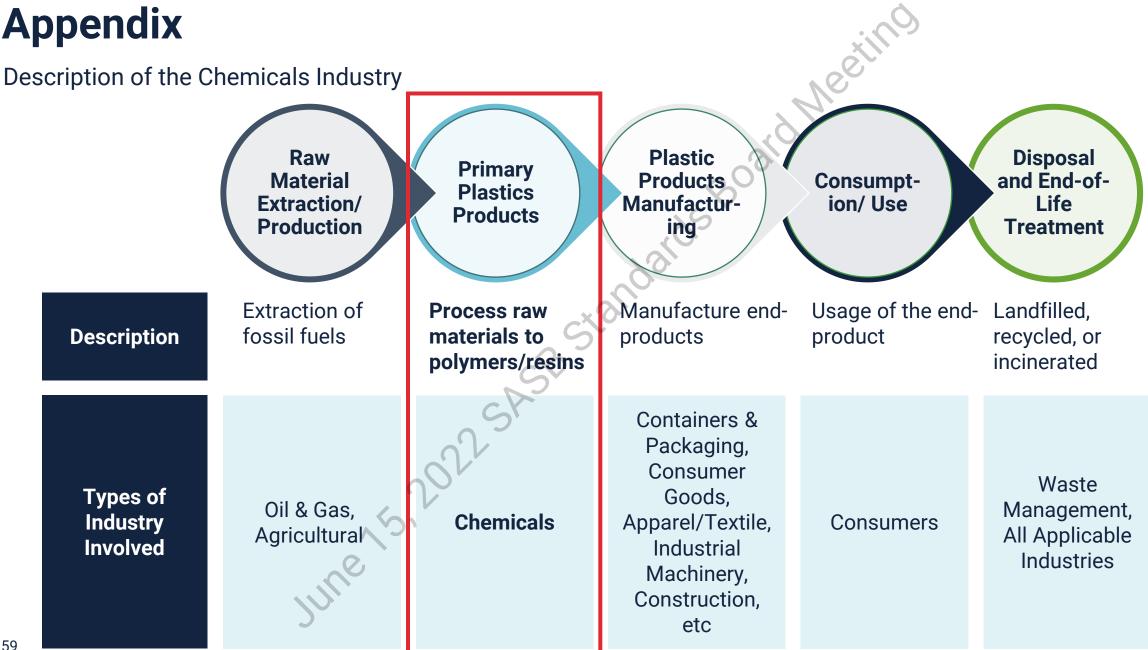


Board Discussion

dards Board Meeting Does the Board have any additional thoughts or comments on this project? ٠

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Appendix



Contact

The entirety of the Recommend Changes is available to download via the project website.

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Plastics Risks and Opportunities in the Chemicals Industry



Tory Yoshida – Analyst (tory.yoshida@thevrf.org)

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SASB Standards Board Meeting Break until 12:50pm EDT

VALUE REPORTING FOUNDATION

Alternative Products in the Food & Beverage Sector

rd Meetind

June 15, 2022

Devon Bonney | Analyst, Food & Beverage Sector Lead Keertana Anandraj | Associate Analyst







Session Objectives

1) Review recommended changes to three industries in the Food & Beverage Sector:

Meeting

- Meat, Poultry & Dairy
- Processed Foods

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Food Retailers & Distributors

2) Questions for Further Engagement

Alternative Products in the Food & Beverage Sector

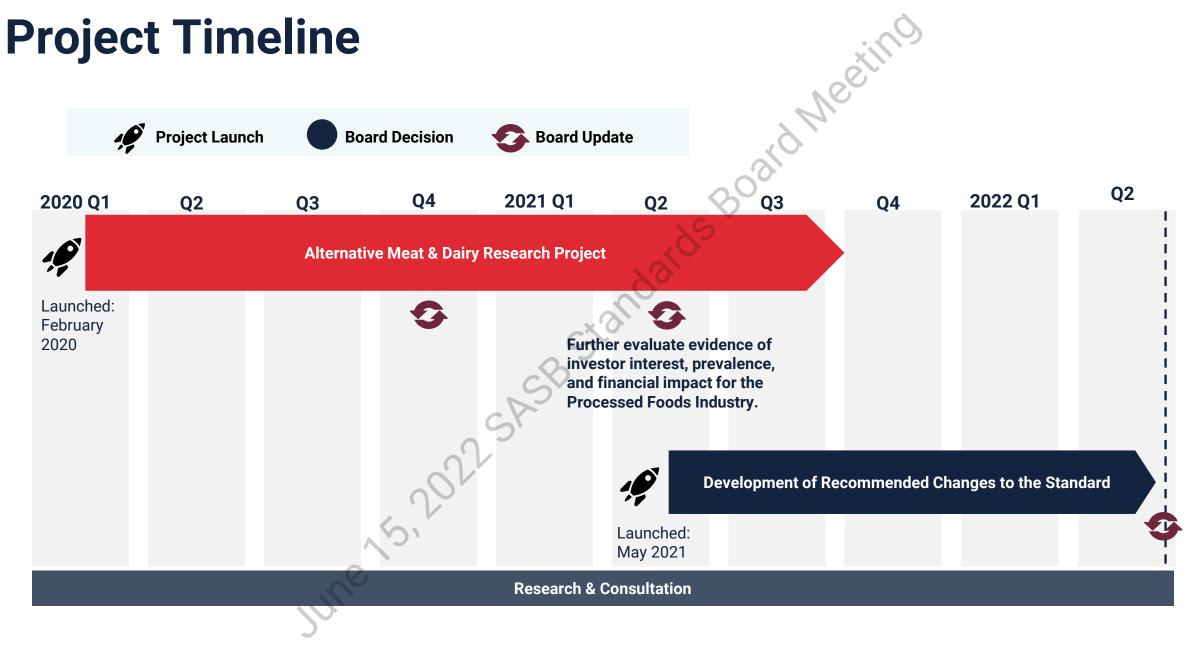
Standard-setting Project

Problem Statement

The Food & Beverage sector is rapidly evolving to meet demand for more sustainable food through alternative products. This emerging issue is affecting the value creation of food and beverage companies and is not specifically addressed in the industry Standards, thus indicating the Standards may not be complete.

Project Objective

Evaluate adding a new disclosure topic and associated metrics related to alternative product strategy for three standards in the Food & Beverage Sector: Meat, Poultry & Dairy; Processed Foods; and Food Retailers & Distributors.





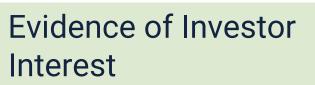
Evidence of ESG Impact

 Alternative protein products have less environmental impact than traditional meat products

 Reduced GHG emissions and water use Evidence of Financial Impact

 Revenue from opportunities associated with the growing demand

Environmental externalities could impact sourcing or meat prices



 Alternative proteins provide growth opportunities and reduced risk to companies

 Information related to protein diversification is decisionuseful in company evaluation.

Une 15,2 Overview of Recommended Changes

SASB Standards Board Meeting

Recommended Disclosure Topic & Metrics: Meat, Poultry & Dairy and Processed Foods

INDUSTRY	DISCLOSURE TOPIC	ACCOUNTING METRIC	CATEGORY	UNIT OF MEASURE	RECOMMENDED METRIC
Meat,	Product Innovation	Revenue from (1) conventional animal products and (2) alternative protein products	Quantitative	Reporting currency	1
Poultry & Dairy		Total amount spent on protein diversification	Quantitative	Reporting currency	2
		Discussion of strategy to diversify protein products	Discussion & Analysis	n/a	3
	Product Innovation	Revenue from (1) conventional animal products and (2) alternative protein products	Quantitative	Reporting currency	1
Processed Foods		Total amount spent on protein diversification	Quantitative	Reporting currency	2
		Discussion of strategy to diversify protein products	Discussion & n/a	3	
Food	Portfolio	Revenue from (Conventional animal products and (2) alternative protein products from (a) private-label products and (b) non-private label products	Quantitative	Reporting currency	1
Retailers & Distributors		Total number of (1) conventional animal products and (2) alternative protein products sold	Quantitative	Number	2
		Oscussion of strategy to diversify protein products	Discussion & Analysis	n/a	3

Intent of Recommended Metric #1: Revenue Mix Neeth.

Meat, Poultry & Dairy and Processed Foods Industries

	Metric Title	Revenue from (1) conventional animal products and (2) alternative protein products
	Purpose	Intended to measure an entity's current protein product positioning and provide insight into an entity's unique risk profile, which will vary based on its portfolio of protein products.
0	Background	 Revenue is a key channel of financial impact Companies that cannot meet changing market landscape could be at risk to lose market share Provides information about the entity's protein product mix

Intent of Recommended Metric #2: Investment in eetik **Diversification**

Meat, Poultry & Dairy and Processed Foods Industries

Metric Title	Total amount spent on protein diversification
	Intended to provide further information on how companies are positioned to
Purpose	Intended to provide further information on how companies are positioned to capture future growth opportunities associated with alternative protein products.
	CA-
Background	 Companies consistently need to innovate to maintain and capture market share Provides forward-looking information about how companies are diversifying their protein products

Intent of Recommended Metric #3: Diversification Strategy

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Meat, Poultry & Dairy and Processed Foods Industries

Metric Title	Discussion of strategy to diversify protein products
Purpose	Intended to provide qualitative information on how entities are approaching the topic of protein diversification, including (1) metrics or targets related to alternative protein product sales, and (2) risks and opportunities associated with each of the protein product categories.
Background	 Provides additional context that supplements quantitative metrics. Both qualitative and quantitative information regarding protein diversification strategies is necessary to provide a complete picture of company performance.

Recommended Disclosure Topic & Metrics: Food Retailers & Distributors

INDUSTRY	DISCLOSURE TOPIC	ACCOUNTING METRIC	CATEGORY	UNIT OF MEASURE	RECOMMENDED METRIC
Meat,	Product Innovation	Revenue from (1) conventional animal products and (2) alternative protein products	uantitative	Reporting currency	1
Poultry & Dairy		Total amount spent on protein diversification	Quantitative	Reporting currency	2
		Discussion of strategy to diversify protein products	Discussion & Analysis	n/a	3
	Product Innovation	Revenue from (1) conventional animal products and (2) alternative protein products	Quantitative	Reporting currency	1
Processed Foods		Total amount spent on protein resification	Quantitative	Reporting currency	2
	mnovation	Discussion of strategy to versify protein products	Discussion & Analysis	n/a	3
Food		Revenue from (1) conventional animal products and (2) alternative protein products from (a) private-label products and (b) non-private label products	Quantitative	Reporting currency	1
Retailers & Distributors	Diversification (Total number of (1) conventional animal products and (2) alternative protein products sold	Quantitative	Number	2
		Discussion of strategy to diversify protein products	Discussion & Analysis	n/a	3

Intent of Recommended Metric #1: Revenue Mix Neeth

Food Retailers & Distributors Industry

Metric Title	Revenue from (1) conventional animal products and (2) alternative protein products from (a) private-label products and (b) non-private label products		
Purpose	Intended to provide investors with insight into how companies manage protein diversification through two different business segments: (1) private-label and (2) non-private label.		
Background	 Revenue is a key channel of financial impact Market participants indicated that private-label products are an increasingly important business line for retailers. Investors are interested in understanding how well a company provides consumers with protein options at a store-level 		

Intent of Recommended Metric #2: Number of Products Sold eet

Food Retailers & Distributors Industry

Metric Title	Total number of (1) conventional animal products and (2) alternative protein products sold	
Purpose	Intended to provide investors with insight into a retailer's positioning to address consumer preferences of conventional animal products and alternative protein products.	
Background	 Given that there is a significant price disparity between alternative protein and conventional animal products, investors indicated that a separate metric capturing the total number of products sold would be decision-useful. Investors note that total sales is more decision-useful than volume sold. 	

Intent of Recommended Metric #3: Diversification Strategy Neel

Food Retailers & Distributors Industry

Metric Title	Discussion of strategy to diversify protein products
Purpose	Intended to provide qualitative information on how entities are approaching the topic of protein diversification, including (1) metrics or targets related to alternative protein product sales, and (2) risks and opportunities associated with each of the protein product categories.
Background	 Provides additional context that supplements quantitative metrics Investors are interested in companies' efforts to educate consumers on new products, particularly environmental and nutritional impacts.

Questions for Further Engagement



Would revenue from plant-based protein products be decision-useful for investors in evaluating companies' management of this topic?

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Is it cost-effective for companies in the MP and PF industries to report on the amount spent on protein diversification?

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Is it feasible for companies in the FR industry to report on the total number of alternative protein products sold in-store?

Board Discussion

dards Board Meeting Does the Board have any additional thoughts or comments on this project? ٠

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Contact

The entirety of the Recommend Changes is available to download via the project website.

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Alternative Products in the Food & Beverage Sector



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VALUE REPORTING FOUNDATION

Renewable Energy in the Electric Utilities & Power Generators Industry

Meeting

Consultation findings and initial staff recommendations

June 15, 2022

Will Meister | Infrastructure Sector





Session Objectives

- Provide overview of market consultation feedback
- Share staff's initial recommendations based on consultation feedback
- Seek Board's views on staff's initial recommendations

Renewable Energy in Electric Utilities & Power Generators Industry Standard-setting Project

Problem Statement

Market feedback and research indicate opportunity for more complete and comparable metrics to measure the transition to renewable energy in the industry beyond the current set of metrics in the Greenhouse Gas Emissions & Energy Resource Planning disclosure topic

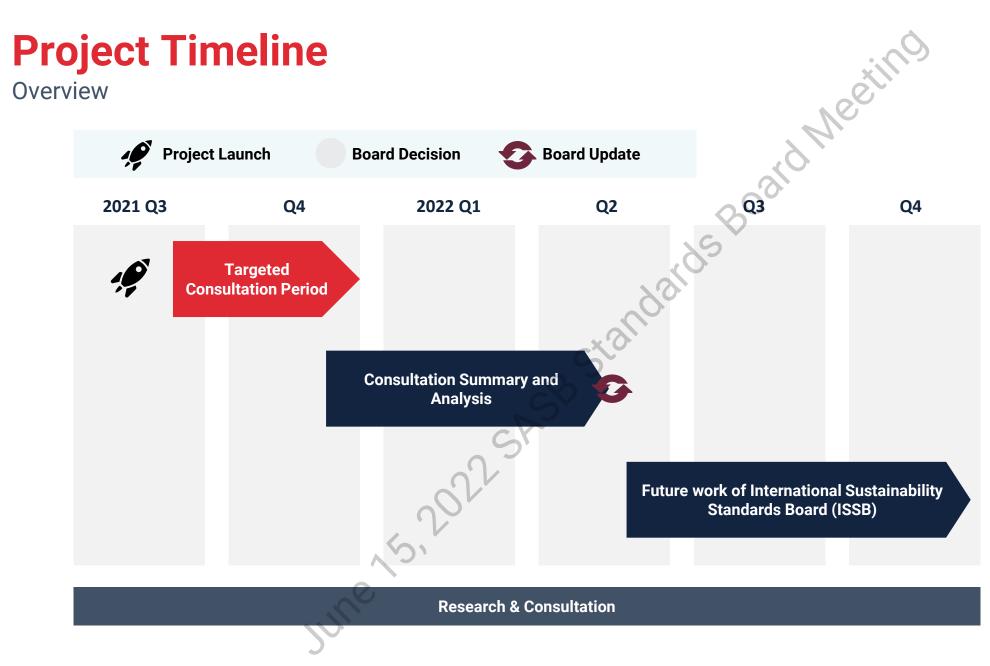
Project Objective

Assess measures of company performance on the transition to renewable energy within the Greenhouse Gas Emissions & Energy Resource Planning disclosure topic to provide complete and comparable information to users

Greenhouse Gas Emissions & Energy Resource Planning Metrics in disclosure topic

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Metric Code	Metric Title
IF-EU-110a.1	(1) Gross global Scope 1 emissions, percentage covered under (2) emissions- limiting regulations, and (3) emissions-reporting regulations
IF-EU-110a.2 Greenhouse gas (GHG) emissions associated with power deliveries	
IF-EU-110a.3	Discussion of long-term and short-term strategy or plan to manage Scope 1 emissions, emissions reduction targets, and an analysis of performance against those targets
IF-EU-110a.4	(1) Number of customers served in markets subject to renewable portfolio standards (RPS) and (2) percentage fulfillment of RPS target by market
RPS are broadly defined as a regulatory mandate to increase the production of electricity from renewable resources	



Profile of Market Participants Consulted

Preparers

- 24 preparers consulted
- 14 in Americas, 4 in Europe, 6 in Asia Pacific
- Mix of business models and energy sources: Vertically integrated, generation, transmission & distribution
- Largely sustainability roles

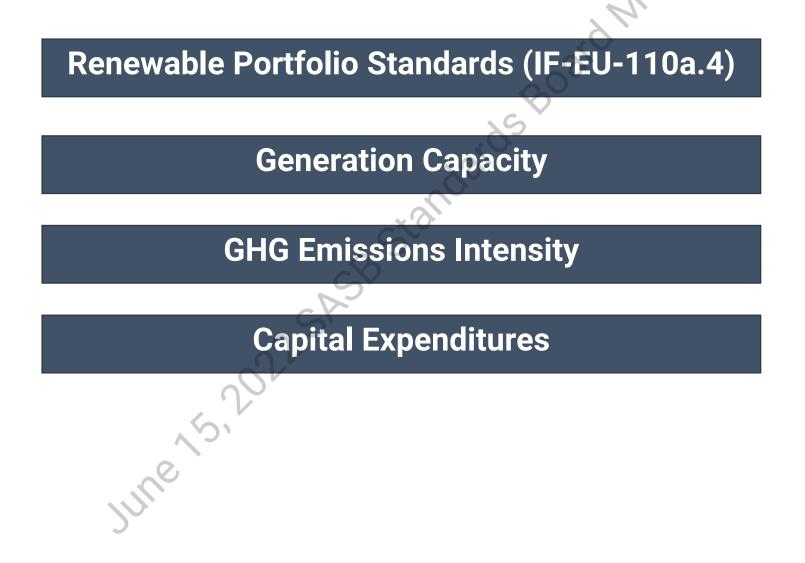
Users

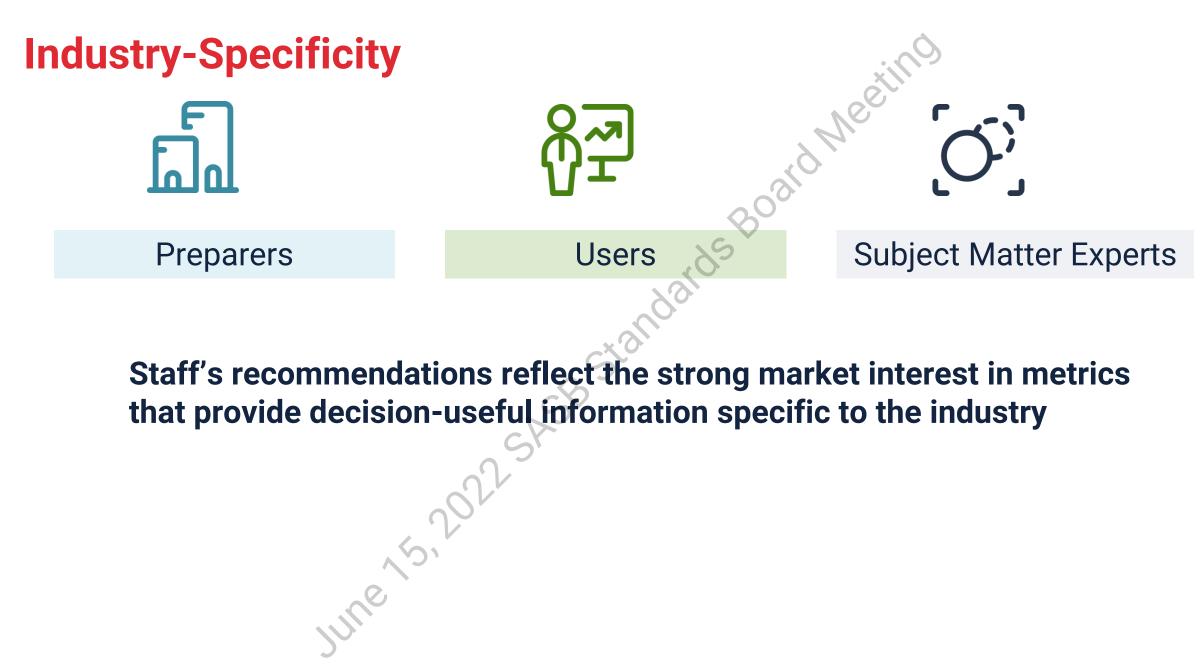
- 16 users consulted
- 10 in Americas, 4 in Europe, 2 in Asia Pacific
- Mix of asset owners and managers
- Roles in equities analysis, governance/stewardship, and ESG analysis

Subject Matter Experts

- 9 subject matter experts consulted
- Americas-based
- Industry organizations, consultants, academics

Consultation Findings Surfaced Four Areas of Market Interest





Market Interest Area: IF-EU-110a.4 on RPS

Staff recommendation: Remove metric IF-EU-110a.4 on renewable portfolio standards (RPS)

RPS are broadly defined as a regulatory mandate to increase the production of electricity from renewable resources

- Users and preparers generally stated not comparable across jurisdictions
- Majority of users and preparers referenced other metrics as more complete and comparable which informed staff's recommendations
- Lacks global applicability: Only used in ~30 countries and only one type of policy mechanism
- Disclosure analysis showed high prevalence of metric omission

Market Interest Area: Generation Capacity



Staff recommendation: Add metric total generation capacity, percentage by major energy source

Generation capacity measures the maximum output that a generator or other electrical generating device can produce

- Users and preparers largely expressed support for generation capacity by energy source
- Helps demonstrate extent preparers have transitioned to renewable energy and other low-carbon energy sources
- Alignment opportunities with:
 - CDP Climate Change Questionnaire
 - EEI Sustainability/ESG Template
- Commonly disclosed metric in sample of industry disclosures

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Market Interest Area: GHG Emissions Intensity



Staff recommendation: Add metric Greenhouse gas emissions intensity for (1) total electricity generated and (2) total revenue

- Preparers and users expressed support for a standardized GHG emissions intensity metric in industry to help measure renewable energy transition
- Most commonly cited relative measure was electricity generation
 - Example: Metric tons (t) CO2-e7 MWh
- Alignment opportunities with: 9
 - CDP Climate Change Questionnaire
 - EEI Sustainability/ESG Template
 - GRI
- Commonly disclosed metric in sample of industry disclosures

Market Interest Area: Capital Expenditures



Initial recommendation: Add metric Total annual capital expenditures in owned electricity generation by energy source

- Preparers and users generally expressed support to help measure renewable energy transition in understanding capital allocation
- Interest in annual and planned capital expenditures
- Preparer concerns in competitive markets on disclosing planned capital expenditures
- As relevant to emissions reduction strategy, opportunity to disclose planned capital expenditures included in industry Standard (IF-EU-110a.3)
- Alignment opportunities with CDP Climate Change Questionnaire

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Challenges to Performance Measurement in the Industry

Challenge	Rationale to not pursue at this time
Not all industry preparers generate electricity (e.g., transmission & distribution)	Metrics more specific to value chain role beyond project scope due to considerations across topics in industry Standard
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Challenges to Performance Measurement in the Industry

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ChallengeRationale to not pursue at this timeNot all industry preparers generate
electricity (e.g., transmission &
distribution)Metrics more specific to value chain role beyond project
scope due to considerations across topics in industry
StandardBroader policy disclosure on renewable
energyInitial project focus area but consultation feedback did
not suggest strong interest in additional disclosure

Challenges to Performance Measurement in the Industry

Challenge	Rationale to not pursue at this time
Not all industry preparers generate electricity (e.g., transmission & distribution)	Metrics more specific to value chain role beyond project scope due to considerations across topics in industry Standard
Broader policy disclosure on renewable energy	Initial project focus area but consultation feedback did not suggest strong interest in additional disclosure
Revenue by energy source and business activity	Strong preparer concerns indicate data challenges and lack of cost-effective disclosure
June	

Discussion Topics

Board's view on staff's initial recommendations

- What additional questions do you have based on the consultation feedback and research collected to date?
- What are your views on staff's initial recommendations and supporting rationale?
- What additional thoughts or comments would you like to share?



Evaluate Board's comments and feedback as part of future project work

Meeting

2 Continue project development under the auspices of the ISSB

June 15, 202 shows

Contact Us



https://www.sasb.org/standards/process/active-projects/renewable-energy-in-electricutilities-power-generators-industry/

ndards Board Meeting

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Concluding Remarks

- > SASB Board Members
- > Emmanuel Faber, Chair of International Sustainability Standards Board IFRS Foundation
- > Sue Lloyd, Vice-Chair of International Sustainability Standards Board IFRS Foundation
- Robert Herz, Value Reporting Foundation Board Member, SASB Standards Oversight Committee Chair

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> Alan Beller, Value Reporting Foundation Board Member







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Please also visit the <u>IFRS Foundation News & Events Calendar</u> for upcoming news and announcements on the International Sustainability Standards Board.

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