



SASB BOARD MEETING AGENDA

Dates and Time: Wednesday, October 10th, 9:00am – 2:30pm EST

Location: Fordham University, New York City
12th Floor Lounge, Lowenstein Building at 113 W 60th Street

SASB Board Members:

1. Verity Chegar**, Vice President, BlackRock Sustainable Investing
2. Daniel L. Goelzer, JD, Senior Counsel, Baker & McKenzie LLP
3. Jeffrey Hales*, PhD, Professor of Accounting, Georgia Institute of Technology
4. Robert Hirth, Jr.**, Senior Managing Director, Protiviti; Chairman Emeritus, Committee of Sponsoring Organizations of the Treadway Commission (COSO)
5. Kurt Kuehn, Former CFO, UPS
6. Lloyd Kurtz, CFA, Senior Portfolio Manager and Head of Social Impact Investing, Wells Fargo Private Bank
7. Elizabeth Seeger, Director, Sustainable Investing, KKR
8. Stephanie Tang, JD, Director of Legal, Corporate Securities, Stitch Fix

*SASB Chair

**SASB Co-Vice Chair

Wednesday, October 10th Standards Board Members, Open to the Public

Venue: 12th Floor Lounge, Lowenstein Building at 113 W 60th Street

| Time | Agenda Item | Discussion Leaders |
|---------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------|
| 9:00 – 9:10am | Introductions, Agenda for the day, Review/discussion of upcoming voting process | Jeffrey Hales, PhD, Chair of the SASB Board |
| 9:10 – 10:55am | Cross-sectoral Issues | Jeffrey Hales, PhD, Chair of the SASB Board Bryan Esterly, Deputy Director of Research |
| | Extractives & Minerals Processing (formerly Non- Renewable Resources) Oil & Gas - Exploration & Production Oil & Gas - Midstream Oil & Gas - Refining & Marketing Oil & Gas - Services Coal Operations Iron & Steel Producers Metals & Mining Construction Materials | Board Committee Verity Chegar, Sector Chair Elizabeth Seeger Bob Hirth Sector Analyst David Parham |
| | Health Care Biotechnology & Pharmaceuticals Medical Equipment & Supplies Health Care Delivery Health Care Distributors Managed Care Drug Retailers | Board Committee Lloyd Kurtz, Sector Chair Bob Hirth Elizabeth Seeger Sector Analyst Eric Kane |
| | Infrastructure Electric Utilities & Power Generators Gas Utilities & Distributors Water Utilities & Services Waste Management Engineering & Construction Services Home Builders Real Estate Real Estate Services | Board Committee Kurt Kuehn, Sector Chair Dan Goelzer Verity Chegar Sector Analyst Bryan Esterly |
| | Technology & Communications Electronic Manufacturing Services & Original Design Manufacturing Software & IT Services Hardware Semiconductors Telecommunication Services Internet Media & Services | Board Committee Bob Hirth, Sector Chair Lloyd Kurtz Verity Chegar Sector Analyst Bryan Esterly (interim) |
| 10:55 – 11:05am | BREAK | |

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| 11:05 – 12:30pm | Resource Transformation Chemicals Aerospace & Defense Electrical & Electronic Equipment Industrial Machinery & Goods Containers & Packaging | Board Committee Lloyd Kurtz, Sector Chair Dan Goelzer Jeff Hales Sector Analyst Henrik Cotran |
| | Renewable Resources & Alternative Energy Biofuels Solar Technology & Project Developers Wind Technology & Project Developers Fuel Cells & Industrial Batteries Forestry Management Pulp & Paper Products | Board Committee Jeff Hales, Sector Chair Stephanie Tang Kurt Kuehn Sector Analyst Henrik Cotran |
| | Food & Beverage (formerly Consumption I) Agricultural Products Meat, Poultry, & Dairy Processed Foods Non-Alcoholic Beverages Alcoholic Beverages Tobacco Food Retailers & Distributors Restaurants | Board Committee Stephanie Tang, Sector Chair Elizabeth Seeger Lloyd Kurtz Sector Analyst Lynn Xia |
| | Consumer Goods (formerly Consumption II) Apparel, Accessories & Footwear Appliance Manufacturing Household & Personal Products Building Products & Furnishings Toys & Sporting Goods Multiline and Specialty Retailers & Distributors E-commerce | Board Committee Elizabeth Seeger, Sector Chair Stephanie Tang Kurt Kuehn Sector Analyst Lynn Xia |
| 12:30 – 1:30pm | LUNCH BREAK | |
| 1:30 – 2:30pm | Financials Commercial Banks Investment Banking & Brokerage Asset Management & Custody Activities Consumer Finance Mortgage Finance Security & Commodity Exchanges Insurance | Board Committee Jeff Hales, Sector Chair Dan Goelzer Verity Chegar Sector Analyst Anton Gorodniuk |

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| | <p>Transportation Automobiles Auto Parts Car Rental & Leasing Airlines Air Freight & Logistics Marine Transportation Cruise Lines Rail Transportation Road Transportation</p> | <p>Board Committee Kurt Kuehn, Sector Chair Stephanie Tang Jeff Hales</p> <p>Sector Analyst Sonya Hetrick (interim)</p> |
| | <p>Services Education Professional & Commercial Services Hotels & Lodging Casinos & Gaming Leisure Facilities Advertising & Marketing Media & Entertainment</p> | <p>Board Committee Dan Goelzer, Sector Chair Jeff Hales Bob Hirth</p> <p>Sector Analyst Sonya Hetrick</p> |
| <p>2:30pm</p> | <p>Meeting Adjourned</p> | |