



SASB BOARD MEETING AGENDA

Dates and Time: Friday, 3/9, 9:00am – 5:15pm

Location: Fordham University, New York City
12th Floor Lounge, Lowenstein Building at 113 W 60th Street

SASB Board Members:

1. Verity Chegar, Vice President and ESG Strategist, BlackRock
2. Daniel L. Goelzer, JD, Senior Counsel, Baker & McKenzie LLP
3. Jeffrey Hales**, PhD, Professor of Accounting, Georgia Institute of Technology
4. Robert Hirth, Jr., Chairman, COSO & Senior Managing Director, Protiviti
5. Kurt Kuehn, Former CFO, UPS
6. Lloyd Kurtz, CFA, Senior Portfolio Manager and Head of Social Impact Investing, Wells Fargo Private Bank
7. Jean Rogers*, PhD, Founder and Former CEO, SASB
8. Elizabeth Seeger, Director, KKR
9. Stephanie Tang, JD, Senior Corporate Counsel and Assistant Corporate Secretary, The Clorox Company

**SASB Chair, **SASB Vice Chair*

Friday March 9th Standards Board Members, Open to the Public

Venue: 12th Floor Lounge, Lowenstein Building at 113 W 60th Street

Sector Discussion Format:

5 minutes: Analyst presentation on themes from public comment period

25 minutes: Board discussion with analyst and Director of Research, 2-3 discussion items from Sector Chair.

Time	Agenda Item	Board Sector Committees & Staff Liaison
9:00 – 9:15am	SASB / Fordham announcement	Dr. Jean Rogers, Chair of the SASB Board Barbara M. Porco, PhD, CPA, CFF Fordham University, Director for The Center for Professional Accounting Practices
9:15 – 9:30am	Introductions, Agenda for the day	Dr. Jean Rogers, Chair of the SASB Board
9:30-10:00am	Overview of Public comment period	David Post, Director of Research
10:00 – 10:40am	Extractives & Minerals Processing (formerly Non-Renewable Resources) Oil & Gas - Exploration & Production Oil & Gas - Midstream Oil & Gas - Refining & Marketing Oil & Gas - Services Coal Operations Iron & Steel Producers Metals & Mining Construction Materials	Board Committee Verity Chegar, Sector Chair Elizabeth Seeger Bob Hirth Sector Analyst David Parham
10:40 – 10:45am	BREAK	
10:45am – 11:05am	Renewable Resources & Alternative Energy Biofuels Solar Technology & Project Developers Wind Technology & Project Developers Fuel Cells & Industrial Batteries Forestry Management Pulp & Paper Products	Board Committee Stephanie Tang, Sector Chair Jeff Hales Kurt Kuehn Sector Analyst Henrik Cotran
11:05-11:10am	BREAK	

11:10– 11:40am	Consumer Goods (formerly Consumption II) Apparel, Accessories & Footwear Appliance Manufacturing Household & Personal Products Building Products & Furnishings Toys & Sporting Goods Multiline and Specialty Retailers & Distributors E-commerce	Board Committee Elizabeth Seeger, Sector Chair Stephanie Tang Kurt Kuehn Sector Analyst Lynn Xia
11:40 -11:45am	BREAK	
11:45 – 12:15pm	Food & Beverage (formerly Consumption I) Agricultural Products Meat, Poultry, & Dairy Processed Foods Non-Alcoholic Beverages Alcoholic Beverages Tobacco Food Retailers & Distributors Restaurants	Board Committee Stephanie Tang, Sector Chair Elizabeth Seeger Lloyd Kurtz Sector Analyst Lynn Xia
12:15 – 1:15pm	LUNCH BREAK	
1:15 – 1:45pm	Health Care Biotechnology & Pharmaceuticals Medical Equipment & Supplies Health Care Delivery Health Care Distributors Managed Care Drug Retailers	Board Committee Lloyd Kurtz, Sector Chair Bob Hirth Jean Rogers Sector Analyst Eric Kane
1:45 – 1:50pm	BREAK	
1:50pm – 2:10pm	Services Education Professional & Commercial Services Hotels & Lodging Casinos & Gaming Leisure Facilities Advertising & Marketing Media & Entertainment	Board Committee Dan Goelzer, Sector Chair Jeff Hales Bob Hirth Sector Analyst Sonya Hetrick
2:10 – 2:15pm	BREAK	

2:15pm -2:45pm	Infrastructure Electric Utilities & Power Generators Gas Utilities & Distributors Water Utilities & Services Waste Management Engineering & Construction Services Home Builders Real Estate Real Estate Services	Board Committee Jean Rogers, Sector Chair Kurt Kuehn Verity Chegar Sector Analyst Bryan Esterly
2:45 – 2:50pm	BREAK	
2:50 – 3:20pm	Technology & Communications Electronic Manufacturing Services & Original Design Manufacturing Software & IT Services Hardware Semiconductors Telecommunication Services Internet Media & Services	Board Committee Bob Hirth, Sector Chair Lloyd Kurtz Verity Chegar Sector Analyst Quinn Underriner
3:20-3:25pm	BREAK	
3:25 – 4:05pm	Financials Commercial Banks Investment Banking & Brokerage Asset Management & Custody Activities Consumer Finance Mortgage Finance Security & Commodity Exchanges Insurance	Board Committee Jeff Hales, Sector Chair Dan Goelzer Verity Chegar Sector Analyst Anton Gorodniuk
4:05 – 4:10pm	BREAK	
4:10 – 4:40pm	Transportation Automobiles Auto Parts Car Rental & Leasing Airlines Air Freight & Logistics Marine Transportation Cruise Lines Rail Transportation Road Transportation	Board Committee Kurt Kuehn, Sector Chair Jean Rogers Jeff Hales Sector Analyst Nashat Moin
4:40 – 4:45pm	BREAK	
4:45pm – 5:15pm	Resource Transformation Chemicals Aerospace & Defense Electrical & Electronic Equipment Industrial Machinery & Goods Containers & Packaging	Board Committee Lloyd Kurtz, Sector Chair Dan Goelzer Jean Rogers Sector Analyst Henrik Cotran
5:15pm	Meeting Adjourned	